

OVERVIEW OF FINANCIAL REPORTING, FINANCIAL STATEMENT ANALYSIS, AND VALUATION

Business in Operations, Expenses, Profits, and Working资本 in Context

1.1 Porter's Five Forces Applied to the Air-Courier Industry

Supplier Power. Air-courier services are a commodity. Costs in the industry often result in cost savings for two-day deliveries. Firms often provide opportunities for track shipments. Shippers and carriers can negotiate favorable shipping terms based on the volume of shipments. Thus, buyer power among large corporate customers is high.

Supplier Power. The principal inputs are labor services, equipment, and information systems. Skilled labor costs and lower information-processing specialists are the skills required to offer air-courier services in relatively low. Therefore, supplier power for jobs reduces supplier power. The principal inputs of equipment are airplanes, trucks, and working employees. The number of suppliers of this equipment is relatively small, but the equipment offered is fungible in commodity. Thus, supplier power supplier power is relatively low. Information systems are critical to scheduling, tracking, and delivery plans. Having individuals with the education and skills needed to design and maintain this information systems is not difficult because these skills and education are not unique. Thus, supplier power is low.

Industry Assets; Existing Firms. Service air carriers now carry a 50% market share. FedEx and UPS have the largest market share and corporate identity. Smaller firms can just move in particular geographical or customer markets. Thus, rivalry is relatively high.

Threat of New Entrants. The cost of acquiring equipment, developing national and international delivery networks, and commissioning a network firms in an already crowded market makes the threat of new entrants low.

Threat of Substitute. The main threat is the introduction of better service in digital transportation, and that threat is high. The threat of substitutes for transportation of packages is low.

1.2 Economic Attributes: Framework Applied to the Specialty Marketing Apparel Industry

Commodities. Firms attempt to compete on design, colors, and other product attributes. This approach is fungible in commodity. Color and its somewhat a fashion, which accounts for

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